

MARINE BOARD FALL MEETING AGENDA November 13-14, 2025

Keck Center of the National Academy of Sciences
500 5th St NW, Washington, DC 20001

ALL TIMES ARE IN US EASTERN TIME

Thursday, November 13 – Keck Center – Room 100

7:30 a.m. **Working Breakfast** *Keck 1st Floor Pre-Function Area*

8:30 a.m. **Call to Order / Self-Introductions/Topic Introduction**
Sandra Knight, Chair

8:45 a.m. **U.S. Shipbuilding Modernization and Strategic Repositioning**
Marine Board Discussion Leader: RADM James Watson (USCG-Ret.)

- Rachel Miller, Senator Kelly (D-AZ) Staff
- Douglas Gates, Senator Young (R-IN) Staff
- John Graykowski, Principal, Maritime Industry Consultants
- VADM Tom Moore (USN-Ret.), Senior Vice President, Customer Affairs, Huntington Ingalls Industries

10:30 a.m. Break

10:45 a.m. **Future-focus: State of the Art Shipbuilding - Needed Innovation in Current U.S. Capacities**
Marine Board Moderator/Discussion Leader: Suzanne Beckstoffer

- Rick Spaulding, Vice President Business Process Standardization, Huntington Ingalls Industries – Newport News Shipbuilding (ret)
- Tim Glinatsis, COO, Blue Water Autonomy
- Mohan Karulkar, Manager, Center for Advanced Manufacturing Innovation, Sandia National Laboratories

12:30 p.m. **Working Lunch** *Keck 1st Floor Pre-Function Area*

1:30 p.m. **Overcoming Market and Ecosystem Impediments to Productivity in U.S. Shipbuilding**

Marine Board Moderator/Discussion Leader: Ted Tregurtha

- Dustin Walper, CEO, Valstad
- Jan Allman, CEO, Fincantieri
- Garrett Rice, President, Master Boat Builders
- Chris Fertig, Senior Vice President, U.S. Marine Management

3:15 p.m. **Break**

3:30 p.m. **Maritime Education, Training, and Workforce Development for Shipbuilding**

Marine Board Moderator/Discussion Leader: Elspeth McMahon

- David Walker, Vice President, Global Government Services, American Bureau of Shipping
- Whitney Lester, Vice President of Talent Development, Hampton Roads Workforce Council (HRWC)
- James Spear, Director of Professional Mariner Training, SUNY Maritime College

5:15 p.m. **Adjourn for the Day**

Friday, November 14 – Keck Center – Room 100

8:00 a.m. **Working Breakfast**

Keck 1st Floor Pre-Function Area

9:00 a.m. **Science RoCS Workshop Briefing and Discussion**

Susan Roberts, Board Director, Ocean Studies Board, National Academies of Sciences

9:30 a.m. **Shipbuilding Sessions Hot Wash Discussion – Marine Board**

10:45 a.m. **Public Meeting Adjourns**