

“So What-Who Cares?”

**A Three Level Approach to
Creating Effective High Stakes Initiatives**

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August 19, 2022



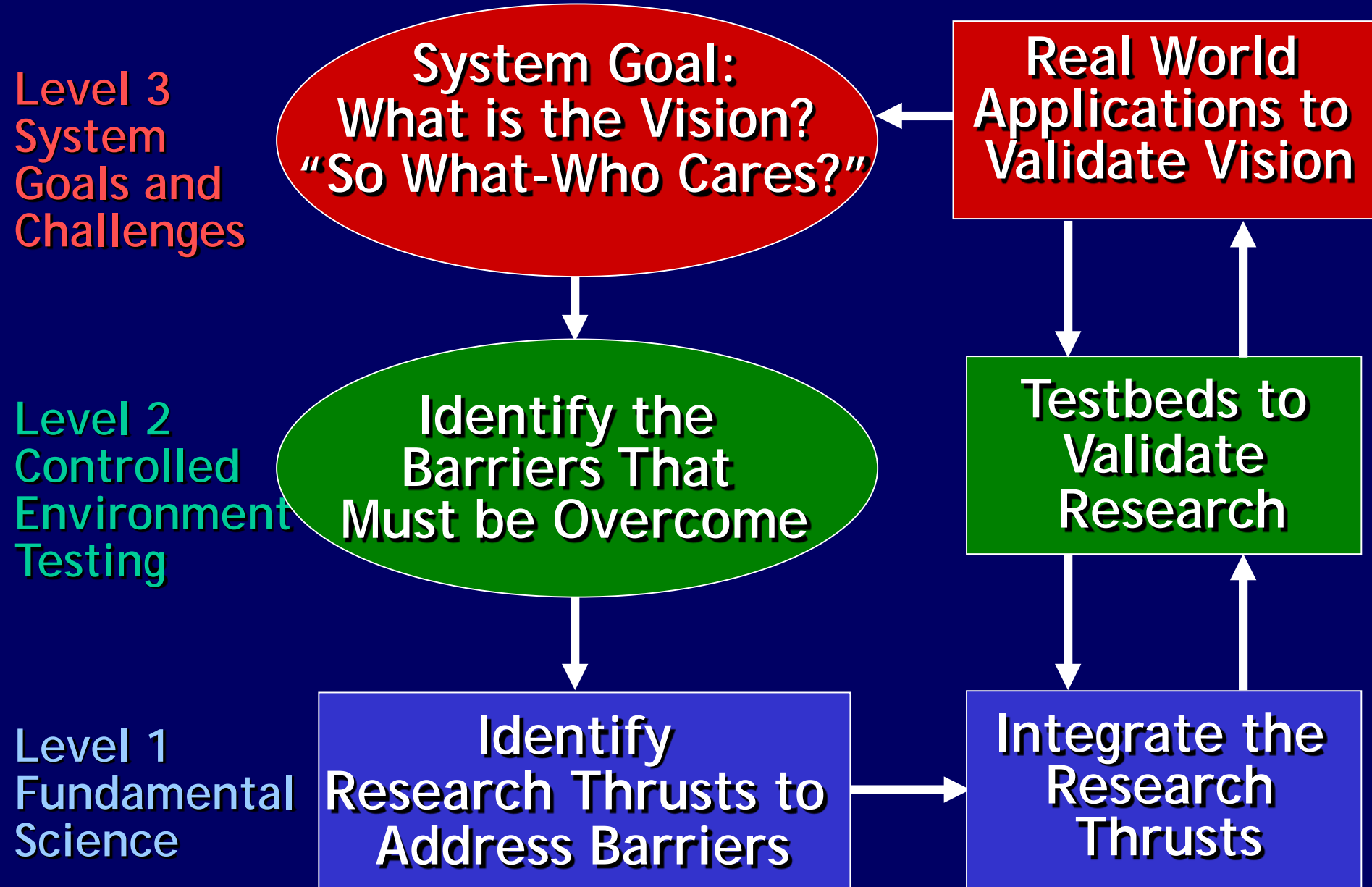
The Engineering Research Centers ERCs Pioneered the Three Level Approach

“So What-Who Cares”

- What is the central vision?
- Why is it compelling?
- What “Grand Challenges” must be addressed?
- Why can't this be done now?



The Three Level Approach Enables A Logical Development of Complex Initiatives





NSF Engineering Research Centers: A vehicle for transformative impact

ERCs are Similar to a Multi-Division Small Company

Prestigious Program ~2% Success Rate

Each NSF ERC Must:

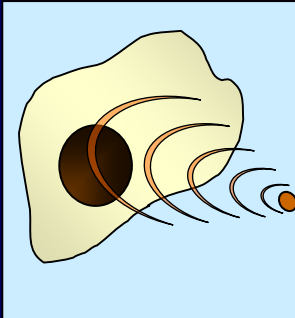
- Define a Compelling Vision and Mission
- Address “Grand Challenges”
- Utilize a 3 Level Approach to Structure a
10 Year Transformative Research Program
- Implement a Long Range Strategic Plan
- Create Testbeds to Validate Approaches
- Motivate Students & Develop Educational Programs
- Foster an Innovation Ecosystem and
Industry Involvement



The CenSSIS ERC: Finding Hidden Things

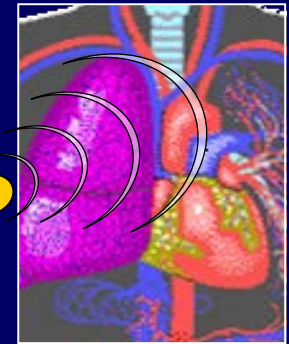
Diverse Problems- Similar Solutions

Subcellular Biology



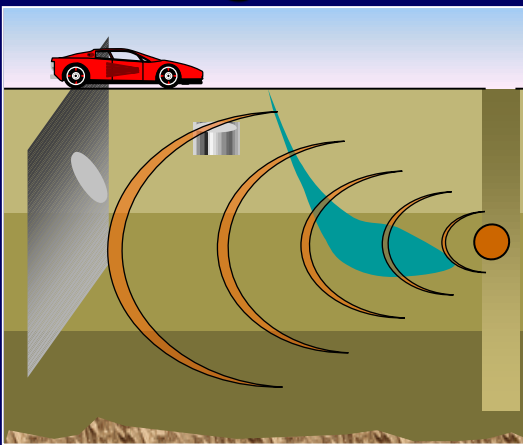
100nm - 100 μ m

Tissues & Organs



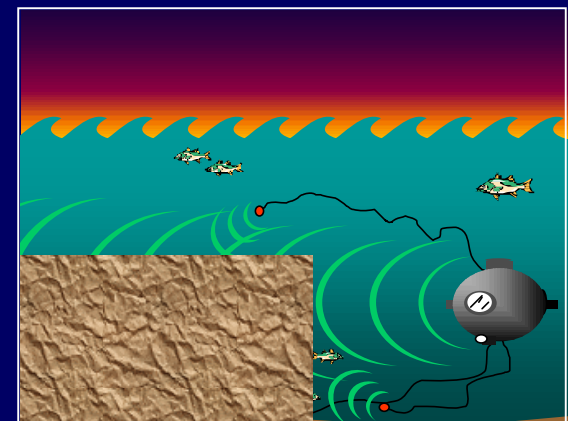
10 μ m - 10 cm

Underground Diagnosis



1 cm - 100 m

Underwater Exploration



10 cm - 1 km

Optics

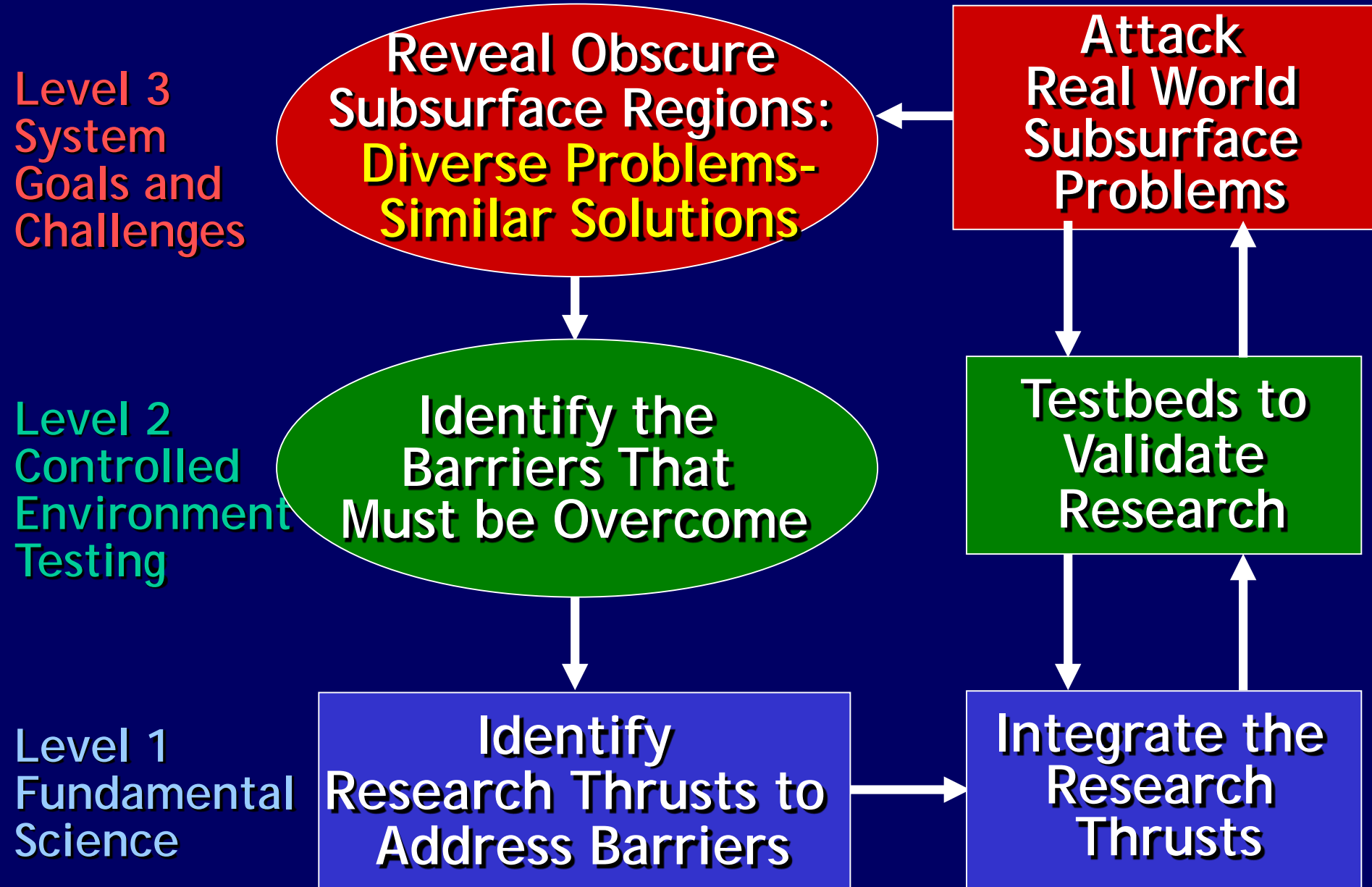
Ultrasound


Radar

Sonar

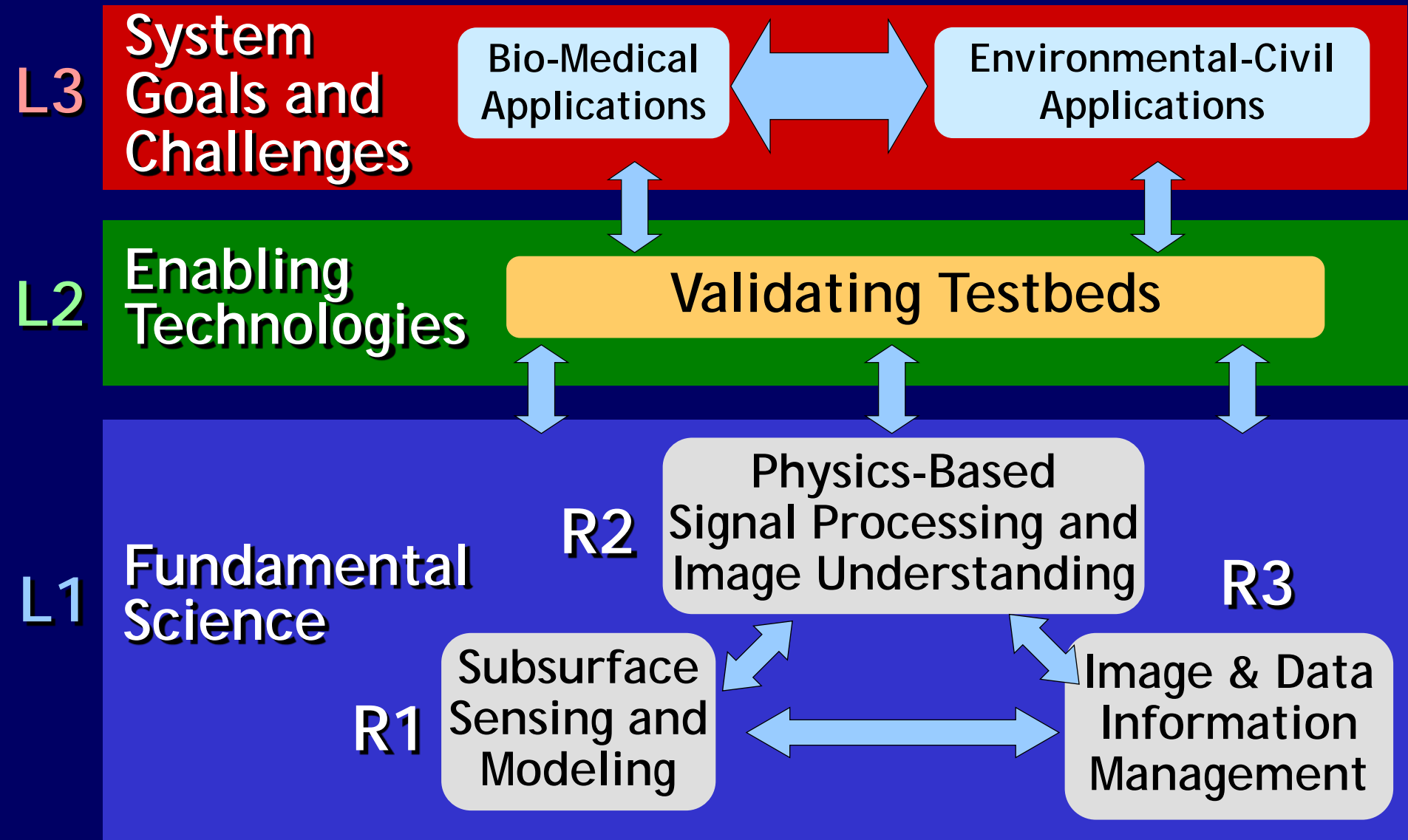


Overview of The Three Level Approach Applied to The CenSSIS ERC.





The CenSSIS Program Is Structured Around the Implementation of the Three Level Approach





Four Validating TestBEDs Represent the Diverse Applications Inherent in the CenSSIS Vision



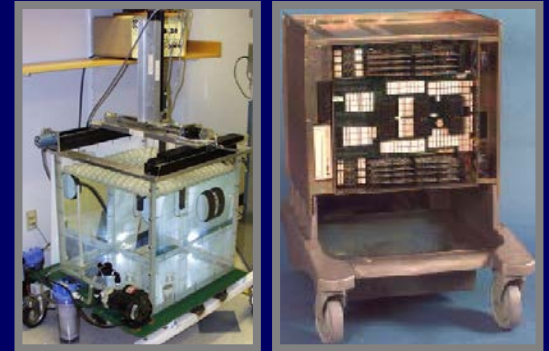
BioBED



100nm - 100 μ m



MedBED



10 μ m - 10 cm



SoilBED



1 cm - 100 m



SeaBED



10 cm - 1 km



The System Level Applications Are Built Around Important Real World Problems

Biological-Medical Applications

S1 3D Imaging of Cellular Structure

S2 4D Image Guided Therapy

S3 3D Multi-Mode Breast Imaging

Environmental-Civil Applications

S4 Remote Assessment of Benthic Habitats

S5 4D Underground Assessment



Real Time Imaging and Sensor Fusion: Augmenting X-Ray Mammography

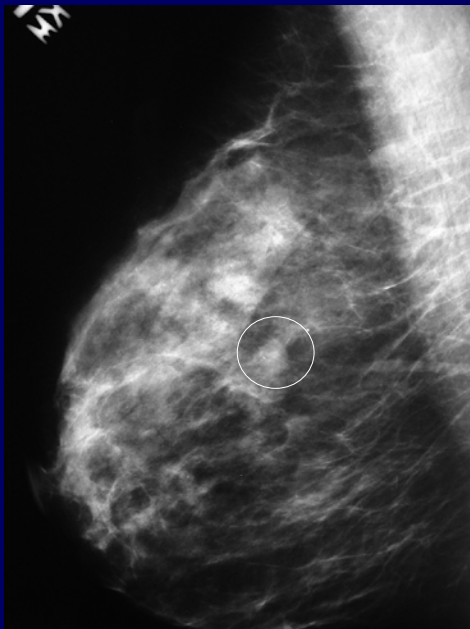
S3

Important Problem

**Reliable Detection
And Biopsy of
Malignant
Breast Tumors**



MASSACHUSETTS
GENERAL HOSPITAL



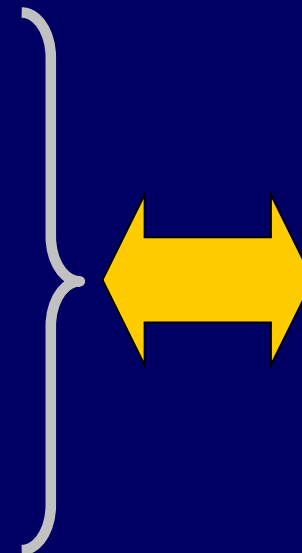
Tomosynthesis
MGH Platform

Impedance

Optical

Microwave

Elastography

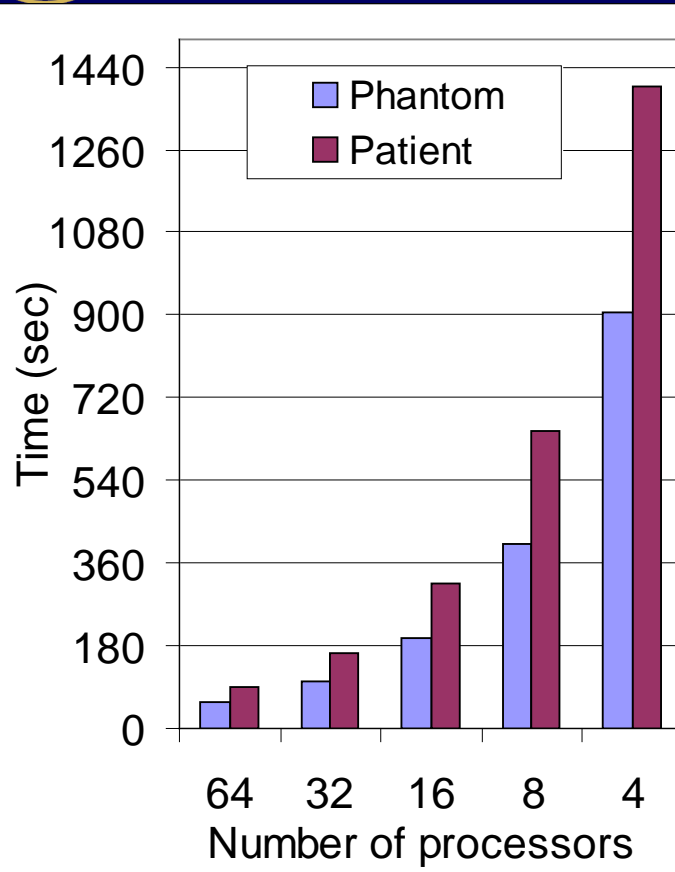


Sensor
Fusion



The S Level Requirements Spur Our Fundamental Science Efforts

S3



CenSSIS R3

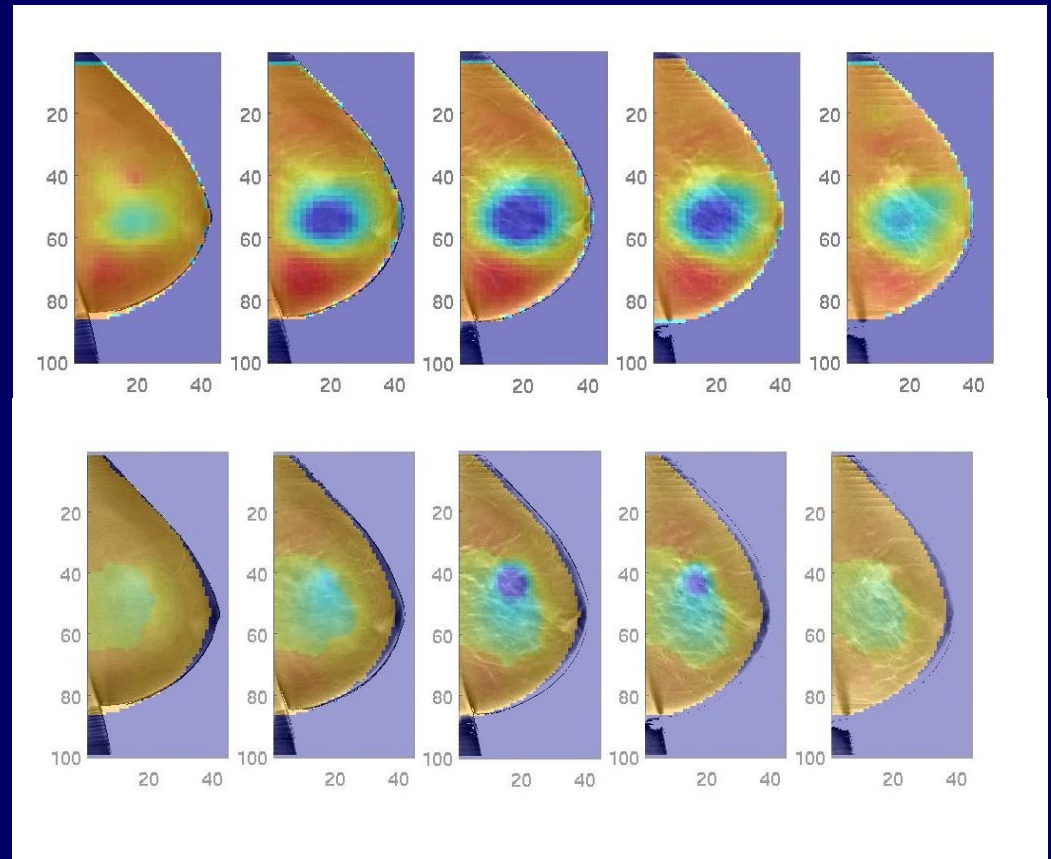
Tomo Speedup

From ~ 3 Hours- Single PC

To ~2 Minutes - 64 PC

Project to ~ 10 seconds

With GPU Hardware



CenSSIS R1-R2

Fusion of Tomo

Model + Prior Info

With DOT

Leads to Better Localization



ALERT: Awareness and Localization of Explosives-Related Threats



**A Department of
Homeland Security
Center of Excellence**

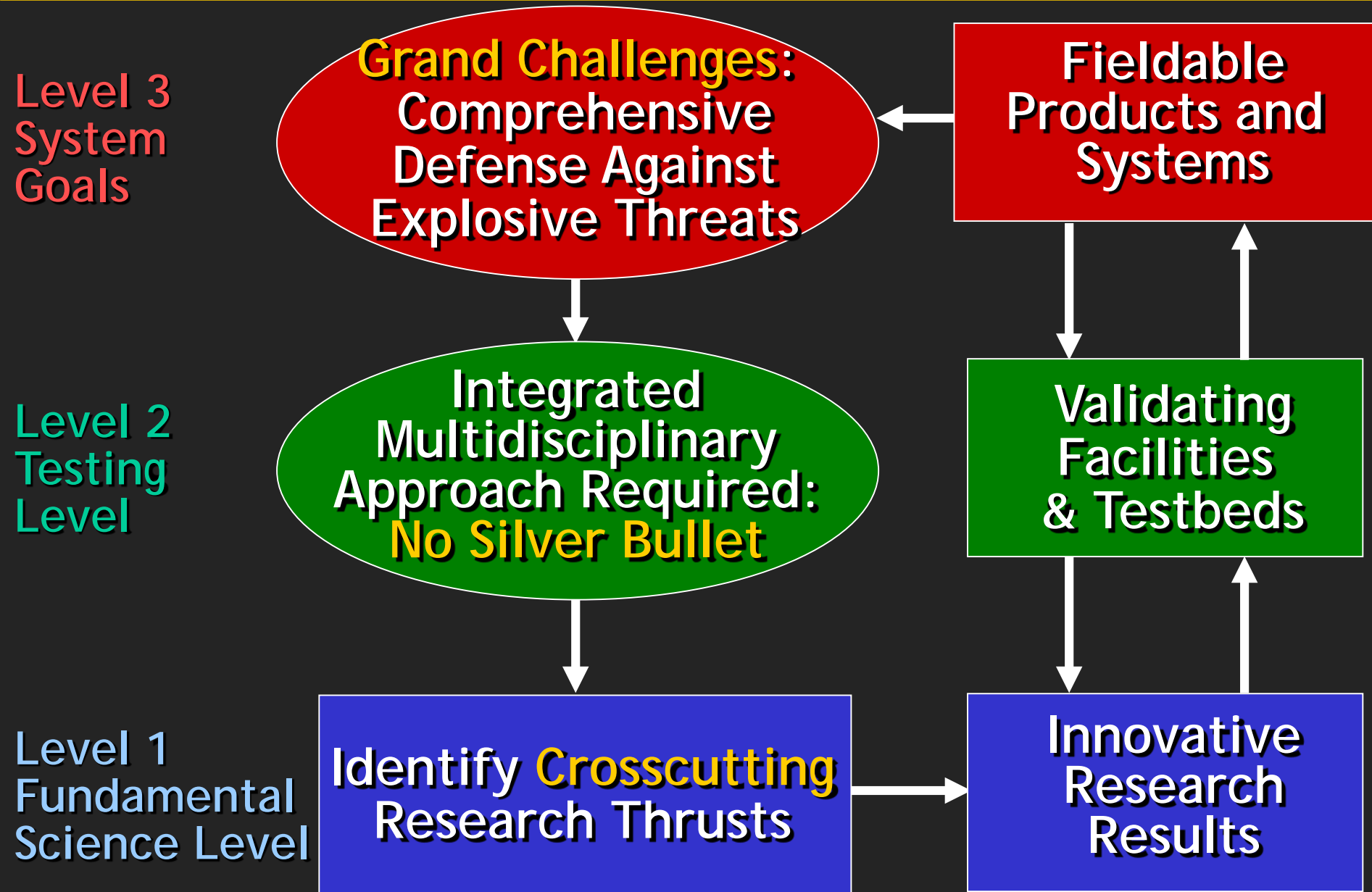
**For Explosives Detection
Mitigation & Response**

~\$50M in Funding To Date



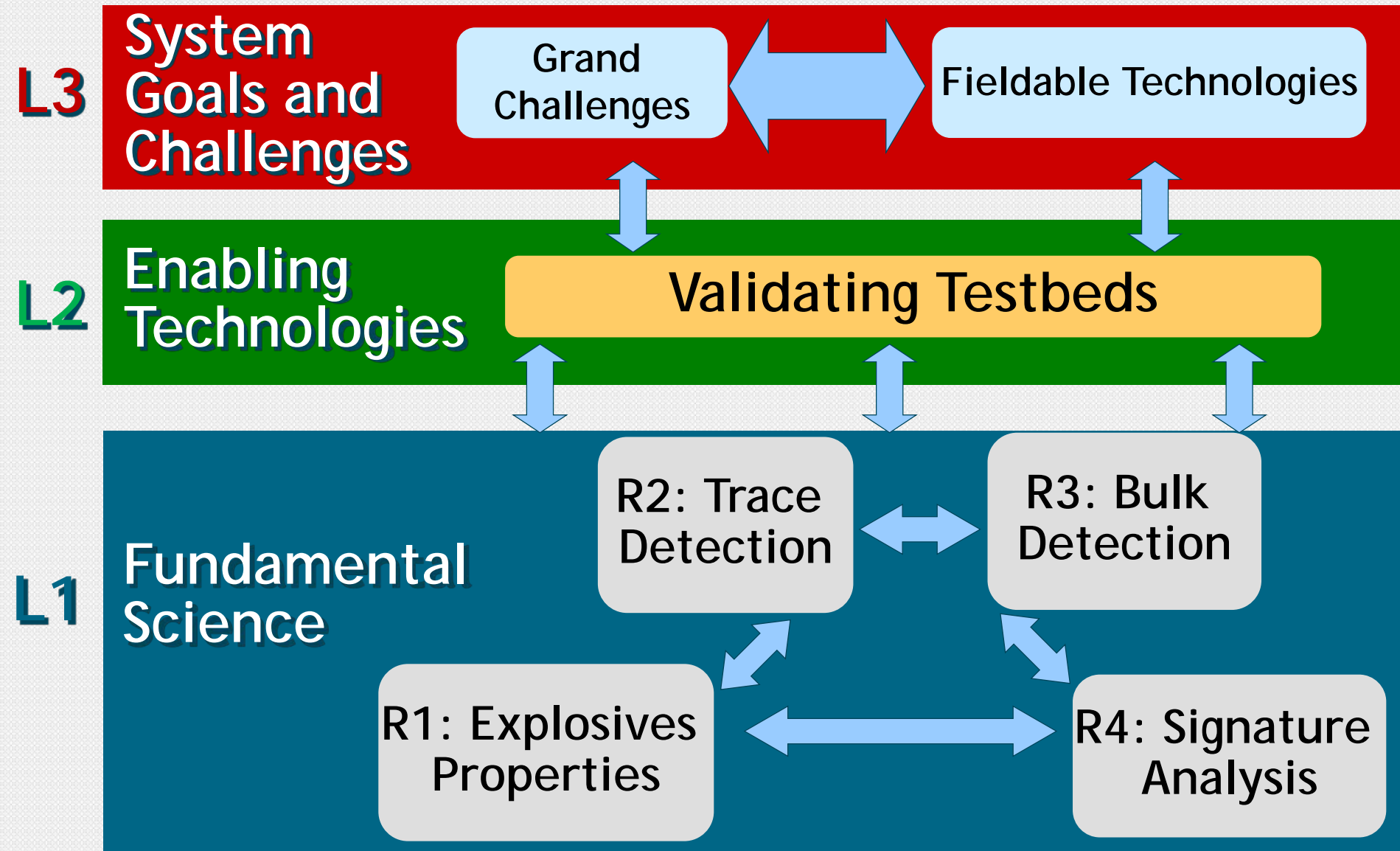


A Top Down Approach Enables ALERT To Create A Coherent Strategy of Operations





The ALERT Three Level Approach Enables Spiral Development & Transition of Projects



SENTRY: Soft Target Engineering to Neutralize the Threat Reality:

An Engineering Secure Environments
Department of Homeland Security Center of Excellence

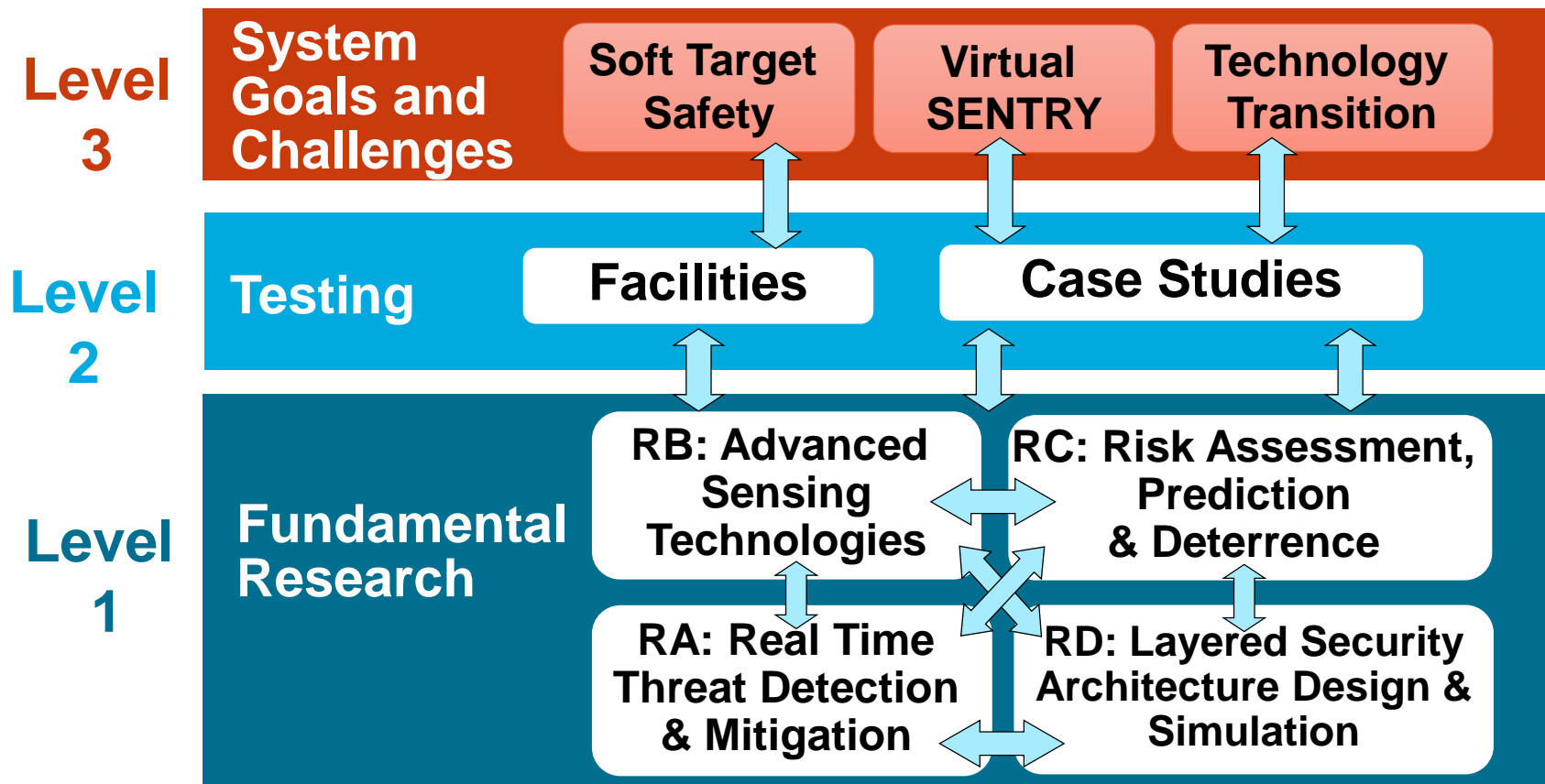
Funding \$37M+ over 10 years

Michael B. Silevitch, SENTRY Director

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The SENTRY Three Level approach provides **Spiral Development & Transition of Projects**





Engineering PLUS

(Partnerships Launching
Underrepresented Students)

NSF INCLUDES Alliance



Award # 2119930



Karl Reid, PI
Senior Vice Provost and
Chief Inclusion Officer
Director, Engineering PLUS
Northeastern University



Michael Silevitch, Co-PI
Robert D. Black Prof. of
Engineering
Director of SENTRY DHS COE
Northeastern University



Richard Harris, Co-PI
Associate Dean, DEI & Director of
Multicultural Engineering
Programs
***Deputy Director, Engineering
PLUS*** Northeastern University



Claire Duggan, Co-PI
Director of Center for STEM Ed
Northeastern University

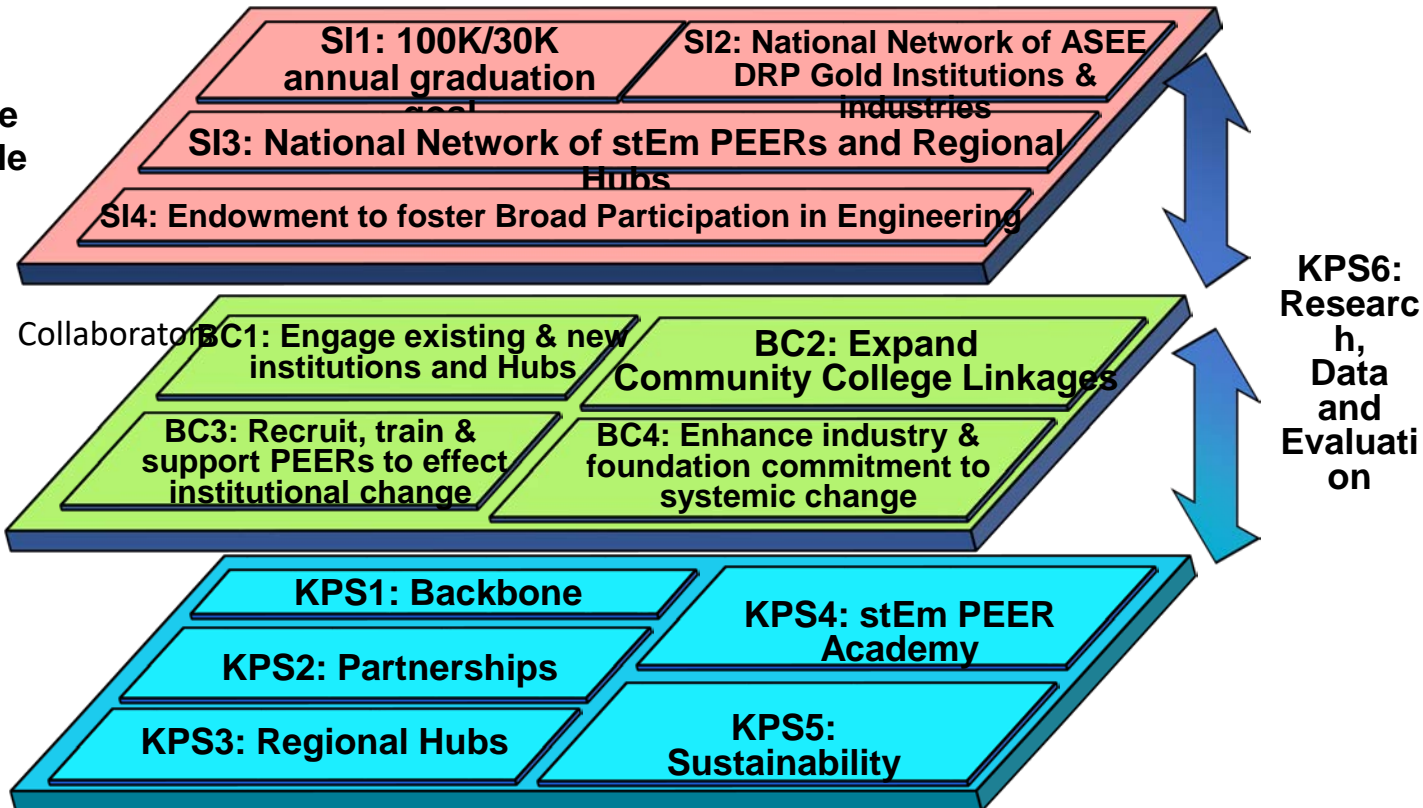


The NSF ERC 3 Level Model and the Engineering PLUS Strategic Plan Enable Systemic Impact

Level 3
Systemic,
Transformative
and Sustainable
Impact
(SI1-4)

Level 2
Leverage ASEE
DRP to Scale
Best Practices
and Build
Capacity
(BC1-4)

Level 1
Key
Performance
Strategies
(KPS1-6)





The 3 Level Method is Extremely Flexible

**Students Can Use The Three Level Approach
For High Stakes Materials
Such as**

**MS Projects
or
PhD Thesis Proposals
or
Job Application Presentations**



The 3 Level Approach: A means To Enhance The Winning Of High Stakes Endeavors

Remember

“So What-Who Cares”