

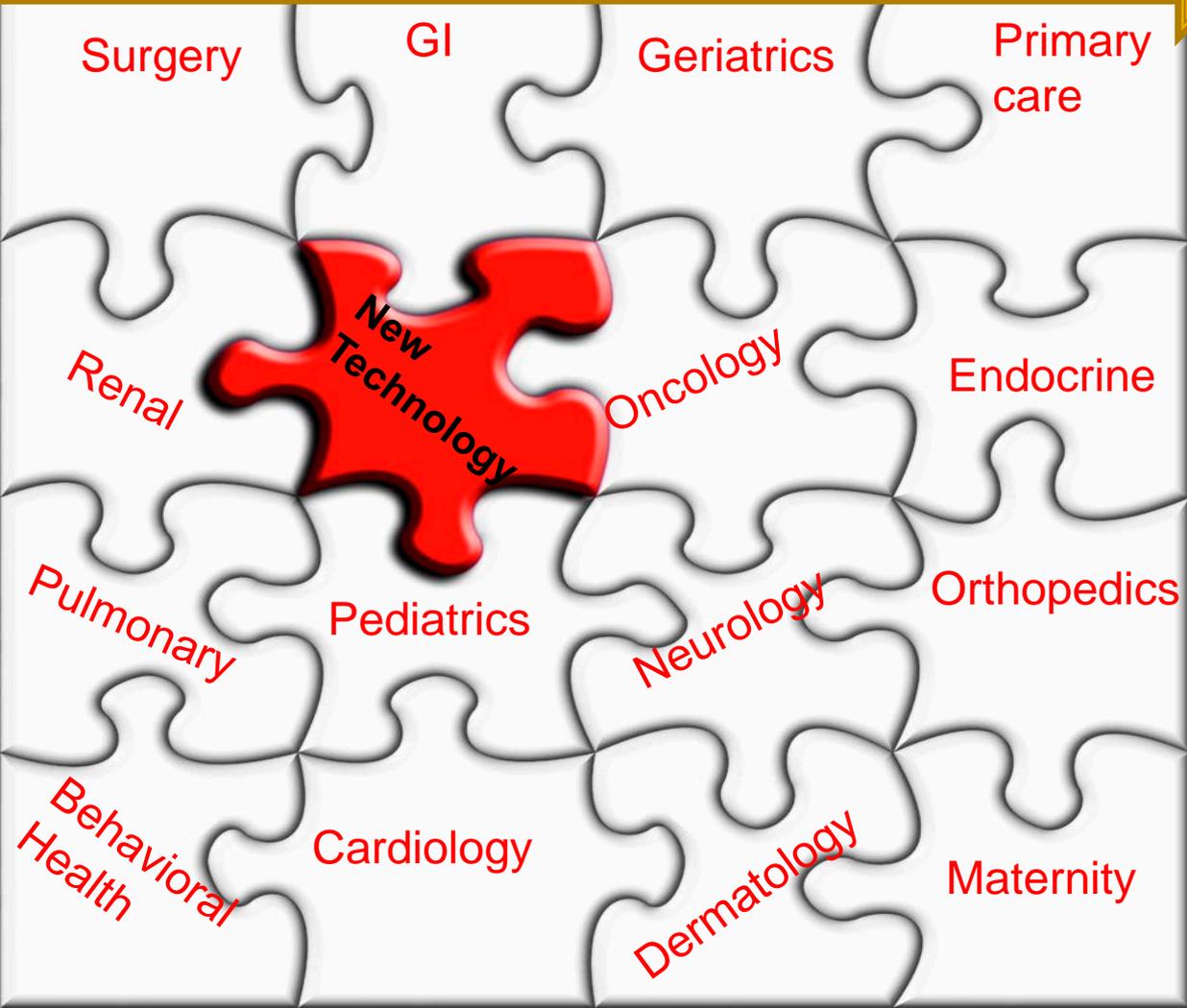
# Neuroscience Trials of the Future A Payer's Perspective

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# Dilemma of Unsustainable Health Care Cost

\$2.8 Trillion in 2012

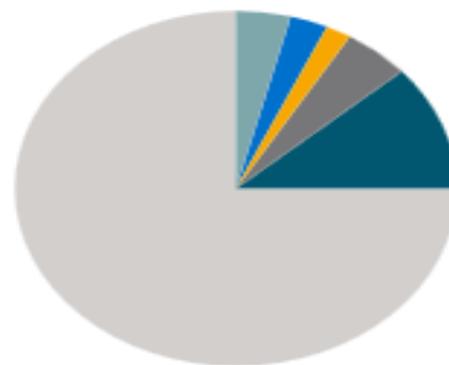
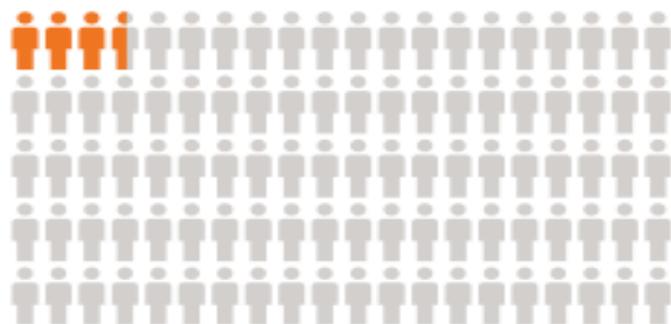


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- This is an increase from 2010 where specialty drug cost was only 20% of drug spend.

# New Cost Driver Models

## The Challenge: Double-digit specialty trend is driving pharmacy trend

The **3.6%** of members who use specialty medications account for **25%** of health care costs.<sup>3</sup>



**TOTAL HEALTH CARE COSTS**

- 17% Specialty drug costs under pharmacy benefit
- 13% Specialty drug costs under medical benefit
- 7% Non-specialty medication under the pharmacy benefit
- 20% Medical costs related to specialty condition
- 43% All other medical costs

A small proportion of patients account for this drug spend, but their contribution to overall health care spend is substantial. Managing specialty pharmacy is critical not only to control drug costs, but to provide the best clinical management for these patients, reducing adverse events, and helping to manage overall spending. Because the drugs and the conditions they treat are complex, management can be more complicated, but we believe that, with guidance, every plan can identify and implement measures that will significantly improve their results.

This issue of INSIGHTS is intended to help plans decide **where to go next** to manage their specialty spend.

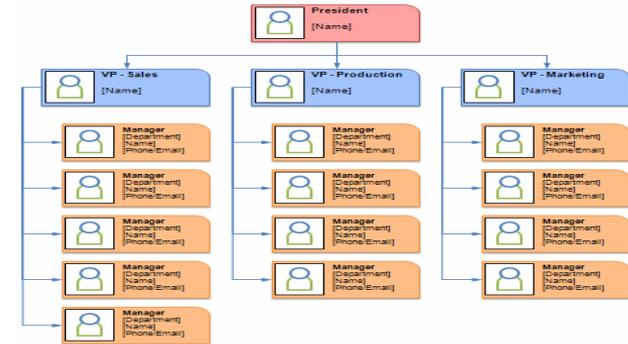
3. Source: Milliman Specialty Medication Benchmark Study developed using the 2010 and 2011 Truven Health MarketScan® Research Database for a commercial population. Specialty drugs are identified by leveraging Milliman's Health Cost Guidelines definition and other CVS proprietary definitions. Specialty medication utilization was defined as having at least two specialty medication claims across any place-of-service in the study period. Health care costs include total allowed costs incurred prior to cost sharing under the medical and pharmacy benefit. Medical costs associated with specialty conditions were identified using the primary ICD-9 diagnosis codes in the medical benefit data.

# Purchasing Stakeholders



- Health Plans
- Employers

Company Organizational Chart



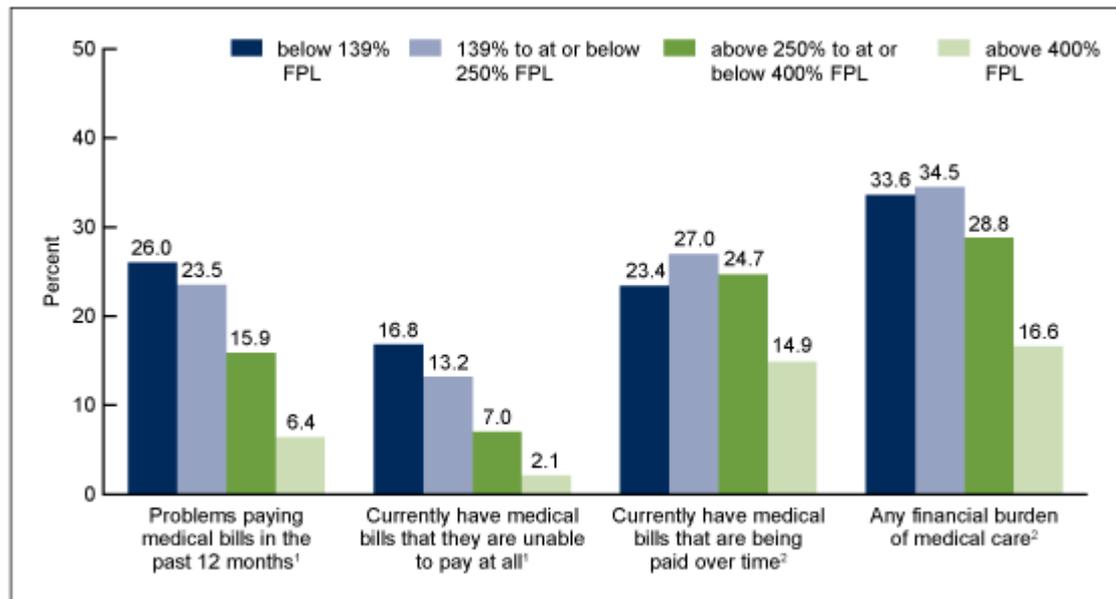
Economic Flow of Funds



- Accountable Provider Groups
- Average Person



# Rising Health Care Cost Affects All Members



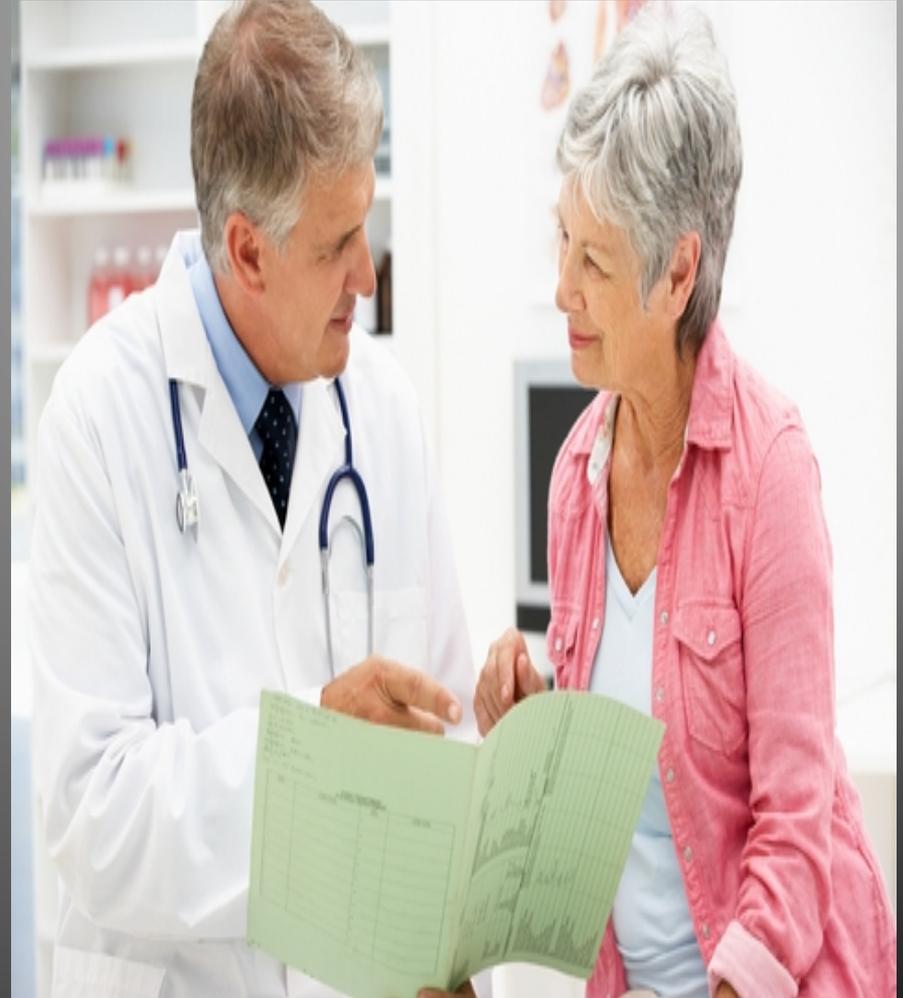
# How New Technologies Affect Health Care Spending and Cost?

## Mechanism of Action

- ▶ New treatments for previously untreatable terminal conditions
    - Long maintenance therapies
    - Time limited
  - ▶ Treating untreatable acute conditions
  - ▶ Expansion of the indications for a treatment over time – off label use.
  - ▶ Incremental improvements in existing capabilities.
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# Ethical Questions Arise When the Cost of Treatment is Too High

- ▶ How does one determine if a new treatment has efficacy over existing treatments?
- ▶ If a new costly treatments is included, what falls off the plate?
- ▶ How to balance cost with extension of life decisions



# “Medical Necessity “ Defined

- ▶ “Medically Necessary” or “Medical Necessity” means health care services that a Physician, exercising prudent clinical judgment, would provide to a patient for the purpose of evaluating, diagnosing or treating an illness, injury, disease or its symptoms, and that are:
  - (a) in accordance with generally accepted standards of medical practice;
  - (b) clinically appropriate, in terms of type, frequency, extent, site and duration, and considered effective for the patient’s illness, injury or disease;
  - (c) not primarily for the convenience of the patient or Physician, or other Physician, and
  - (d) not more costly than an alternative service or sequence of services at least as likely to produce equivalent therapeutic or diagnostic results as to the diagnosis or treatment of that patient’s illness, injury or disease.
- ▶ For these purposes, “generally accepted standards of medical practice” means standards that are based on credible scientific evidence published in peer-reviewed medical literature generally recognized by the relevant medical community, Physician Specialty Society recommendations, the views of Physicians practicing in relevant clinical areas and any other relevant factors.

# Medically Necessary as a Bases for Insurance Coverage

- ▶ a term that describes the scope of services that will be covered by an insurance product.
- ▶ Based on:
  - demonstration of comparative effectiveness,
  - generally accepted medical practice backed by evidence,
  - reproducibility with fidelity, and
  - important in achieving preservation of life and a reasonable level of functionality.
  - not more costly than an alternative service or sequence of services at least as likely to produce equivalent therapeutic or diagnostic results as to the diagnosis or treatment of that patient's illness, injury or disease.

# Current Evidence Sources for Determining Medical Necessity

- ▶ Scope of evidence used for establishing Med Nec –
  - New technology reviews –
    - reviews, evaluates and ranks research to determine if the effectiveness of pharmaceuticals/technology is proven/established
  - Explicit practice guidelines from credible subspecialty organizations using IOM-like methodology
  - Credentialing/privileging criteria, from research protocols or device training manuals, for assuring competency and fidelity of treatment delivery by the clinician and/or device.

# Typical Gaps in the Evidence

- ▶ Clarification of the sanctioned population(s) that are successfully affected by the new technology.
  - Populations where the technology is not effective and/or not researched
    - Application creep/off label use/practice experimentation
- ▶ Training and levels required for successful application
- ▶ Clinical trials against standard treatments.
  - Comparative cost benefit analysis not done
- ▶ Long term and post clinical trial information

# Recommendations

- ▶ Research evidence should clearly identify the specific affected population(s)
- ▶ Establish clearly populations not tested
- ▶ Clear delineation of treatment effect, duration of effect, long term outcomes
- ▶ Routinely establish an after-market patient registry process for rush to market treatments to continue the knowledge in application and expansion of scope,( legitimate off label use.
- ▶ Level of evidence required from completed research should be practice guideline– “ready”.
- ▶ Practice guidelines should be practice –”ready”.

Thank You!

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